101st ANNUAL REPORT

OF THE

HURON COUNTY

ROAD COMMISSION

ROAD COMMISSIONERS:
JOHN M. HUNT
BAD AXE
MICHAEL A. POWER
CASEVILLE
ALAN J. McTAGGART
PORT HOPE

Board of County Road Commissioners of Huron County

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Honorable Board of County Commissioners
County of Huron
County Building, Room 305
Bad Axe, MI 48413

Commissioners,

Your Board of County Road Commissioners, in compliance with the provisions of P.A. 283 of 1909, as amended, take great pleasure in submitting to your body and the people of Huron County our 101st Annual Report for the fiscal year ending December 31, 2018.

Included in this Annual Report is a review of Road Commission activities related to the construction and maintenance of roads, bridges and other information which will be of interest. This report also contains a summary of all activities of the Huron County Airport Committee, as well as the Huron County Park Trustees.

These accomplishments would not be possible without the dedication and skill of the Huron County Road Commission work force and the cooperation of the County Board of Commissioners, Township Boards and the County and State Agencies who assist the Road Commission.

Respectfully submitted,

BOARD OF COUNTY ROAD COMMISSIONERS
COUNTY OF HURON, MICHIGAN

Michael A. Power, Chairman

Alan J. McTaggart, Vice-Chairman

John M. Hunt, Commissioner

HURON COUNTY ROAD COMMISSION

Highlights – Fiscal 2018

The Huron County Road Commission's fund balance increased by $1,983,224 in 2018, ending the year at $12,114,818.

Revenue	$	23,433,337
Expenditures		21,450,113
Change in Fund Balance	$	1,983,224

During 2018, the Road Commission received funds from two separate Michigan legislative appropriations that were over and above our normal Michigan Transportation Fund (MTF) distributions. In total, this amounted to an additional $1,460,294 of revenue, which was not in the original budget adopted for 2018. Because of the timing in receiving these funds, the Road Commission could not spend this money in 2018 and therefore, the entire $1.4 million was included in the surplus for the year. Without this additional revenue, the change in fund balance would have been $522,930 and the December 31 fund balance would have been $10.65 million. As discussed later, the Road Commission has plans to spend this money in 2019.

Roads

The fourth year of a 5 year, 1 mill Primary Road countywide millage produced $2,054,862 for asphalt resurfacing and/or bridge reconstruction. With this millage revenue along with federal and state aid, we were able to reconstruct and/or resurface 22 miles of county primary roads and prepare other roads for paving in the upcoming years as follows:

		Primary
Number of projects		21
Reconstructed		0
Asphalt resurfaced		22 miles
Culverts installed for future years		36
Total cost	$	4,668,281
Paid for with:		
Primary millage	$	2,054,862
Federal funds	$	1,056,653
State funds	$	192,674
MTF distributions	$	1,364,092

Highlights – Fiscal 2018 (continued)

The federal and state funds shown in the table above are not reported in the five-year statement of Revenues and Expenditures because they are received and disbursed by the Michigan Department of Transportation (MDOT) for the benefit of improving roads in Huron County.

The Michigan Transportation Fund (MTF) revenue is the result of a statutory formula that is structured to share various fuel taxes and license fees collected by the State of Michigan with cities, road commissions and the Michigan Department of Transportation. This revenue item is one of the primary sources of revenue for the Road Commission. For 2018, MTF revenue increased by $464,000 when compared to 2017 levels. In addition, as mentioned above, the Road Commission received $1,460,294 of supplemental state general fund appropriations.

The total local road construction program was $7,552,362 with $6,548,460 from the Townships, $516,572 from Road Commission matching contributions, and $487,330 from wind turbine construction companies. The Township construction level was approximately $294,000 less than the record level of 2017.

		Local
Number of projects		254
Reconstructed		2.375 miles
Asphalt resurfaced		25.6 miles
Gravel resurfaced		80.1 miles
Culverts installed		114
Gravel used		167,000 tons
Total cost	$	7,552,362
Paid for by:		
Township funds	$	6,548,460
Other contributions	$	487,330
HCRC matching from MTF distributions	$	516,572

Bridges

Infrastructure improvements also includes repair or rehabilitation of primary and local road bridges (structures with a 20 foot or greater span). Currently, no bridges have been selected for funding by the critical bridge grant funding selection process. Therefore, there are no structures being designed or scheduled for construction in 2019 and beyond under this funding process. Beginning in 2019, the Road Commission will be replacing bridges on local roads using a portion of MTF revenue received. The Road Commission's board has committed $500,000 of the fund balance to cover the cost of this work. A priority list of bridges has been developed to identify which structures will be replaced and the order of replacement, assuming sufficient funds are available.

Highlights – Fiscal 2018 (continued)

Capital Outlay

During 2018, the Huron County Road Commission purchased many items of mostly used equipment. These items are purchased at a much lower cost than if they were new. One example of this is the purchase of surplus military trucks that are being converted into tandem dump truck snowplow vehicles for the Road Commission. On average, this will save the Road Commission tens of thousands of dollars. The Road Commission has also invested in its facilities with the replacement of diesel tanks at two locations during 2017 and 2018, and has hired a consulting firm to create a site plan for the Bad Axe location to provide a basis for potential future building replacements.

Pension

The Road Commission offers retirement benefits to its full time employees through the Municipal Employees Retirement System of Michigan (MERS). During 2018, the Road Commission closed its defined benefit plans to new hires and rehires. New employees will instead be enrolled in a defined contribution plan offering a Road Commission contribution as well as a mandatory employee contribution. This strategy was adopted to slow the growth of unfunded accrued liabilities in the current plans, and to provide for future cost reductions to the Road Commission. The Road Commission has continued to make significant voluntary contributions over actuarially determined amounts and as a result reached a funded percentage level of 74.1% as of the most recent actuarial report.

The 2019 Budget

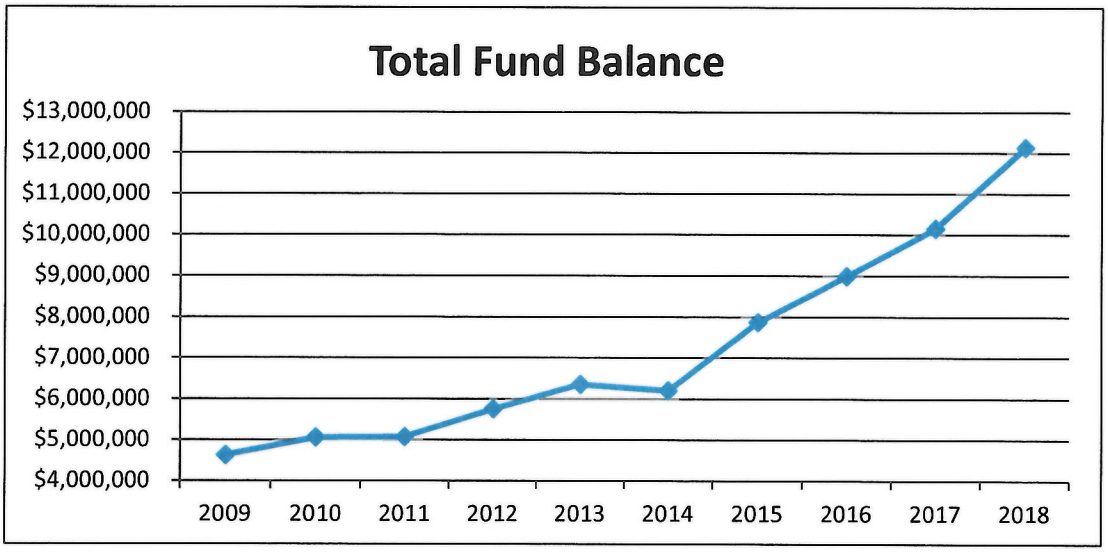
As adopted, the 2019 budget includes a revenue projection of $18.7 million and expenditures of $19.9 million, which results in a deficit of $1.2 million that will be taken from available fund balance. This deficit is the result of receiving revenue (state general fund distributions) in 2018 that will be spent in 2019 on primary road preservation, where the Road Commission has scheduled an aggressive 28 mile, $4.7 million resurfacing program for 2019.

Revenue from MTF was projected to increase by $627,000 in the adopted budget, but announcements by MDOT that errors were made in amounts distributed in 2018 will result in lower actual amounts received in 2019. The Road Commission does not expect to receive any supplemental state general fund distributions in 2019, therefore, total budgeted revenue is lower the 2018 levels.

Local road projects scheduled by townships has increased sharply since the 2019 budget was adopted, with estimates of $8 to $9 million of work possible after receiving 2019 work orders. This includes over $4.2 million of asphalt contract bids, as well as 200,000 tons of gravel resurfacing.

Huron County Road Commission
Balance Sheet
2014-2018

	2014		2015		2016		2017		2018	
ASSETS:										
Cash and Investments		$ 4,617,623		$ 4,717,618		$ 8,009,266		$ 7,050,561		$ 8,416,042
Accounts Receivable:										
State	1,180,678		1,482,492		1,073,191		1,262,101		1,603,965	
Townships	1,510,648		1,690,926		1,178,576		1,436,956		926,353	
Other	913,123	3,604,449	783,117	3,956,535	595,358	2,847,125	836,789	3,535,846	761,552	3,291,870
Inventory:										
Equipment Parts	525,455		481,705		411,223		446,318		470,976	
Road Material	571,866	1,097,321	669,792	1,151,497	428,597	839,820	1,335,288	1,781,606	1,411,176	1,882,152
Prepaid /Deferred Expense		24,106		10,556		3,204		3,331		3,718
TOTAL		$ 9,343,499		$ 9,836,206		$11,699,415		$12,371,344		$ 13,593,782
LIABILITIES:										
Accounts Payable	$ 1,244,027		$ 424,647		$ 688,123		$ 756,599		$ 568,295	
Escrow	1,476,884		916,656		1,736,682		1,110,132		511,661	
Unavailable Revenue	227,017		410,000		-		-		-	
Advances	211,346	3,159,274	239,756	1,991,059	299,689	2,724,494	373,019	2,239,750	399,008	1,478,964
FUND BALANCE:										
Nonspendable	1,121,427		1,162,053		843,025		1,784,937		1,885,870	
Committed	-		-		-		-		500,000	
Restricted	5,062,798	6,184,225	6,683,094	7,845,147	8,131,896	8,974,921	8,346,657	10,131,594	9,728,948	12,114,818
TOTAL		$ 9,343,499		$ 9,836,206		$11,699,415		$12,371,344		$ 13,593,782
FIXED ASSETS										
Equipment & Buildings		$ 11,079,019		$11,248,656		$12,577,384		$13,447,675		$ 13,947,303
Depreciation		(9,292,982)		(8,790,125)		(8,909,999)		(9,428,269)		(10,105,846)
Roads & Bridges		131,073,832		136,438,551		142,068,970		149,290,858		157,977,349
Depreciation		(48,510,116)		(51,317,543)		(54,128,931)		(57,388,178)		(60,961,188)
NET FIXED ASSETS		$ 84,349,753		$87,579,539		$91,607,424		$95,922,086		$100,857,618
LONG TERM DEBTS										
MTF Notes Payable		$ -		$ -		$ 500,000		$ 450,000		$ 400,000
Installment Purchases		200,490		131,164		83,076		33,679		-
TOTAL		$ 200,490		$ 131,164		$ 583,076		$ 483,679		$ 400,000


Total Fund Balance
$13,000,000
$12,000,000
$11,000,000
$10,000,000
$9,000,000
$8,000,000
$7,000,000
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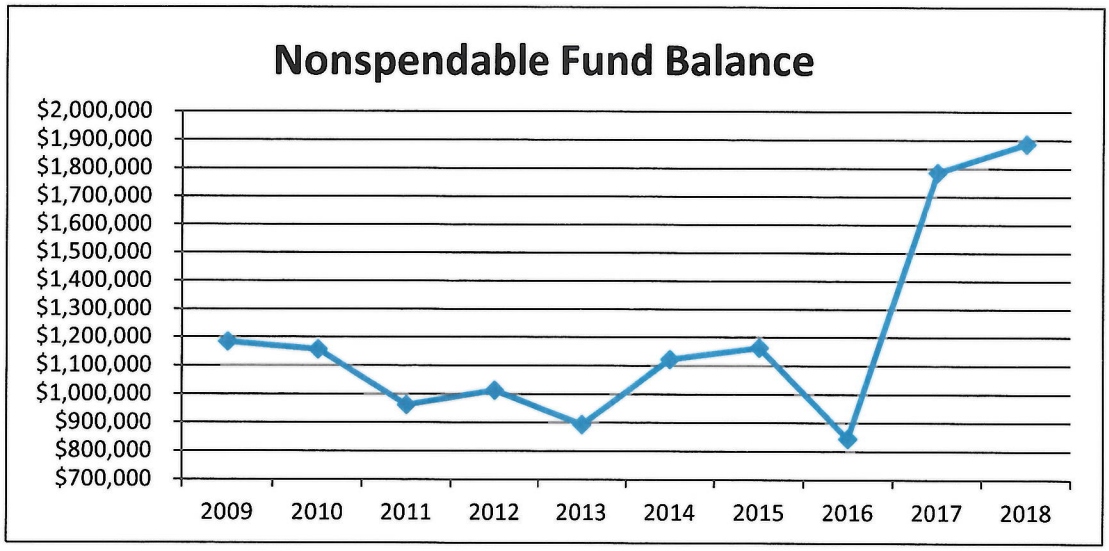
2018


Nonspendable Fund Balance
$2,000,000
$1,900,000
$1,800,000
$1,700,000
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$1,200,000
$1,100,000
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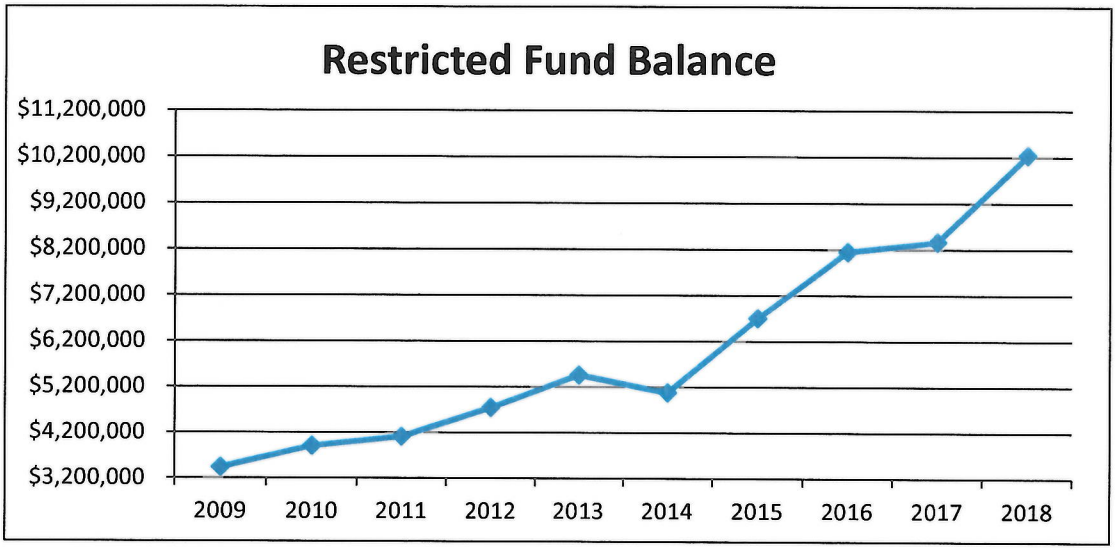
Restricted Fund Balance
$11,200,000
$10,200,000
$9,200,000
$8,200,000
$7,200,000
$6,200,000
$5,200,000
$4,200,000
$3,200,000
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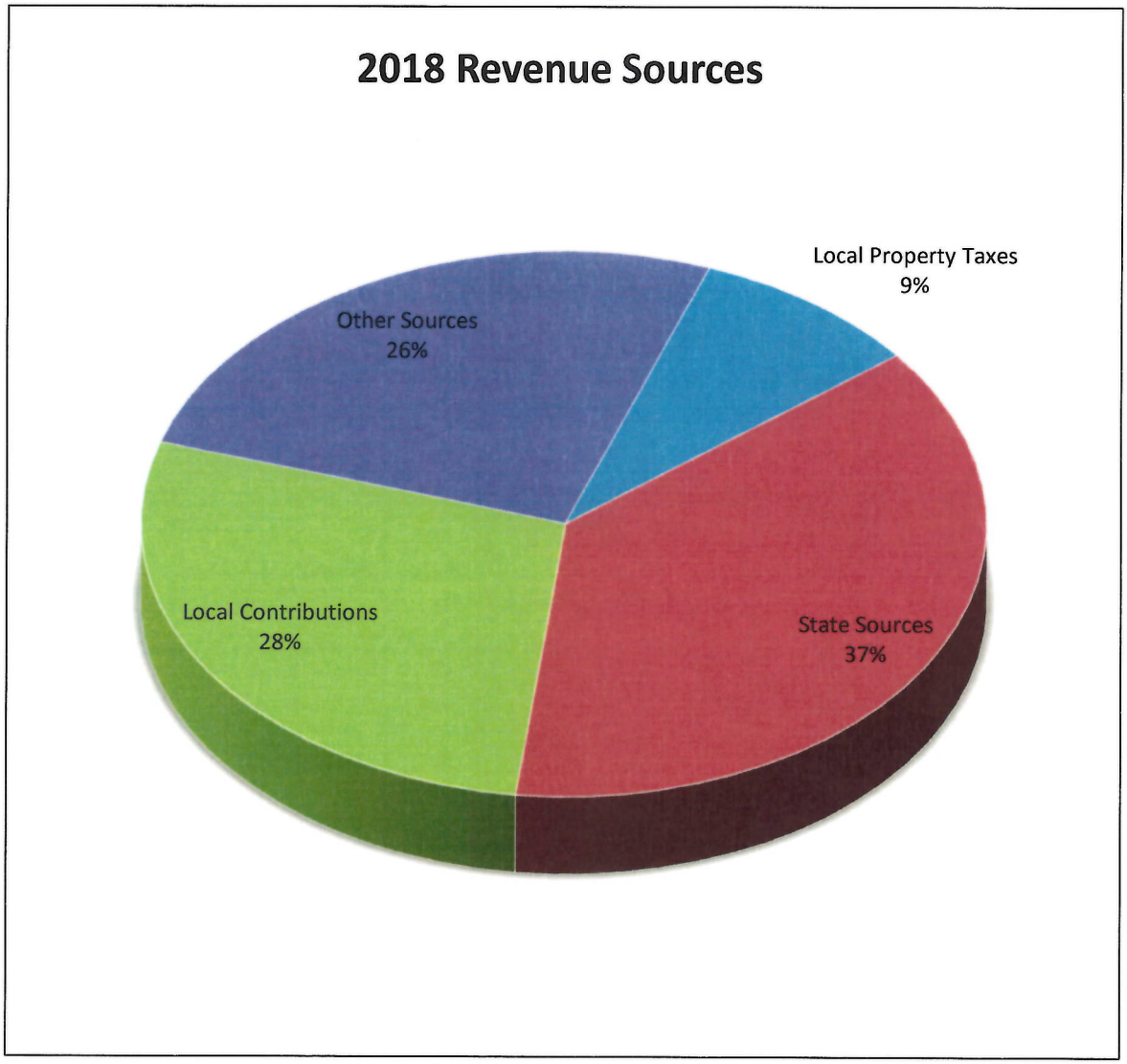
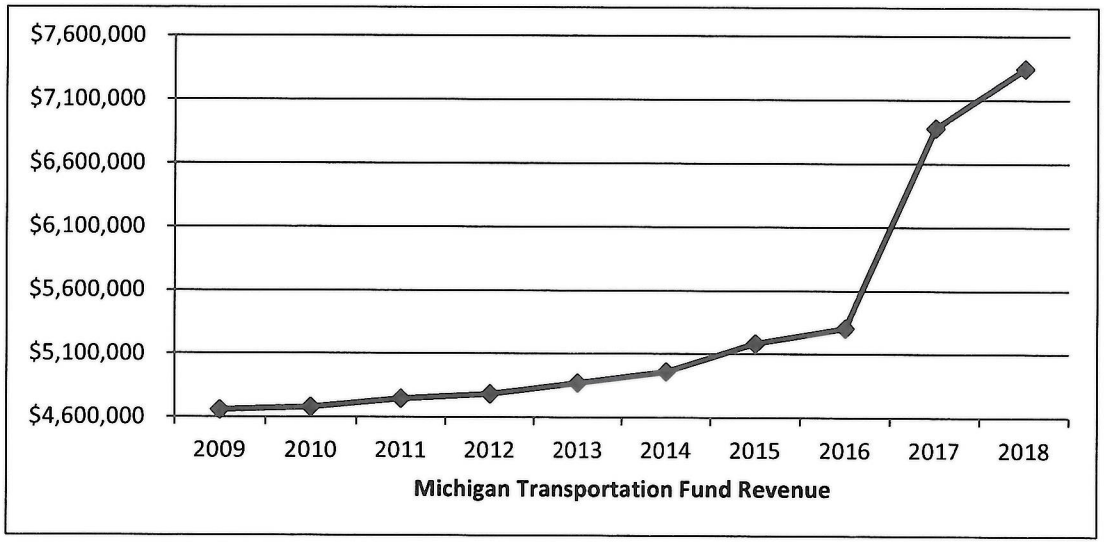
2010
2011
2012
2013
2014
2015
2016
2017
2018

Huron County Road Commission
Revenue and Expenditures
2014 - 2018

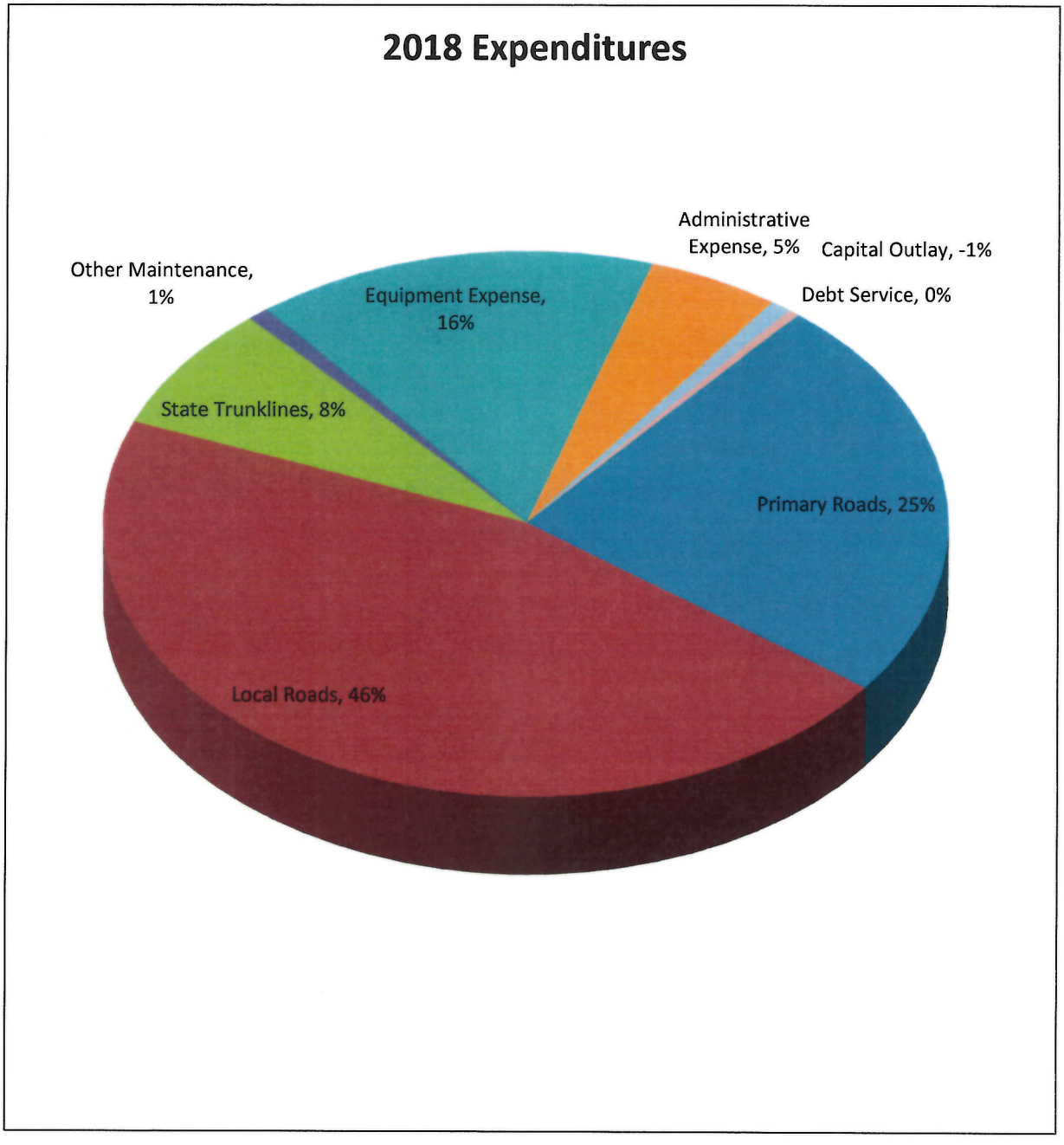
REVENUE	2014	2015	2016	2017	2018
Countywide Millage	$ 1,517,851	$ 1,843,138	$ 1,972,827	$ 1,915,460	$ 2,054,862
Michigan Transportation Fund	4,957,129	5,181,413	5,302,267	6,879,332	7,342,560
Michigan - Other Special Funds	538,377	631,947	406,254	-	1,460,294
Michigan Economic Fund Category A	-	76,806	-	-	
Township Contributions	4,523,410	5,798,575	5,772,771	7,186,697	6,548,460
Other Contributions	1,712,666	239,702	898,840	426,721	638,028
State Maintenance Revenue	1,441,404	1,594,833	1,555,497	1,220,092	1,616,084
Interest and Rental Income	31,279	28,471	29,562	51,745	95,445
Equipment Rental	2,897,024	2,620,747	2,798,892	2,663,206	2,718,730
Overhead Recovered	311,655	348,863	347,112	341,084	374,362
Other	698,654	473,774	1,165,797	236,176	584,512
Proceeds from Borrowing	-	372,151	500,000	-	-
TOTAL REVENUE	18,629,449	19,210,420	20,749,819	20,920,513	23,433,337
EXPENDITURES					
Primary Road Preservation	$ 1,806,060	$ 1,186,630	$ 2,073,347	$ 2,064,356	$ 3,418,958
Primary Bridge Preservation	274,108	124,292	5,621	1,028	-
Primary Road Maintenance	1,744,112	1,485,849	1,659,093	1,599,350	1,707,203
Primary Bridge Maintenance	62,056	71,404	25,237	92,524	144,905
Local Road Preservation	6,444,561	6,326,103	6,415,451	7,846,293	7,552,362
Local Bridge Preservation	394,288	56,941	215,045	247,528	28,316
Local Road Maintenance	2,128,282	1,933,933	2,009,303	1,957,753	2,192,767
Local Bridge Maintenance	106,378	71,611	100,748	81,628	198,724
Other Maintenance	207,790	216,703	740,645	301,575	175,773
State Maintenance Expense	1,341,746	1,560,546	1,422,559	1,174,276	1,629,039
Equipment Expense-Direct	1,737,169	1,360,889	1,640,038	1,689,512	1,948,500
Equipment Expense-Indirect	781,756	763,517	771,560	904,795	946,216
Equipment Expense-Operating	821,934	462,936	351,431	371,968	492,707
Administrative	825,086	812,269	913,964	971,044	1,102,203
Capital Outlay - Net	35,319	670,922	1,223,081	352,059	(177,953)
Debt Service	71,980	444,953	52,922	108,151	90,393
TOTAL EXPENDITURES	18,782,625	17,549,498	19,620,045	19,763,840	21,450,113
Change in Fund Balance	$ (153,176)	$ 1,660,922	$ 1,129,774	$ 1,156,673	$ 1,983,224

Huron County Road Commission
Where Our Money Comes From





Huron County Road Commission
Where We Spend Our Money



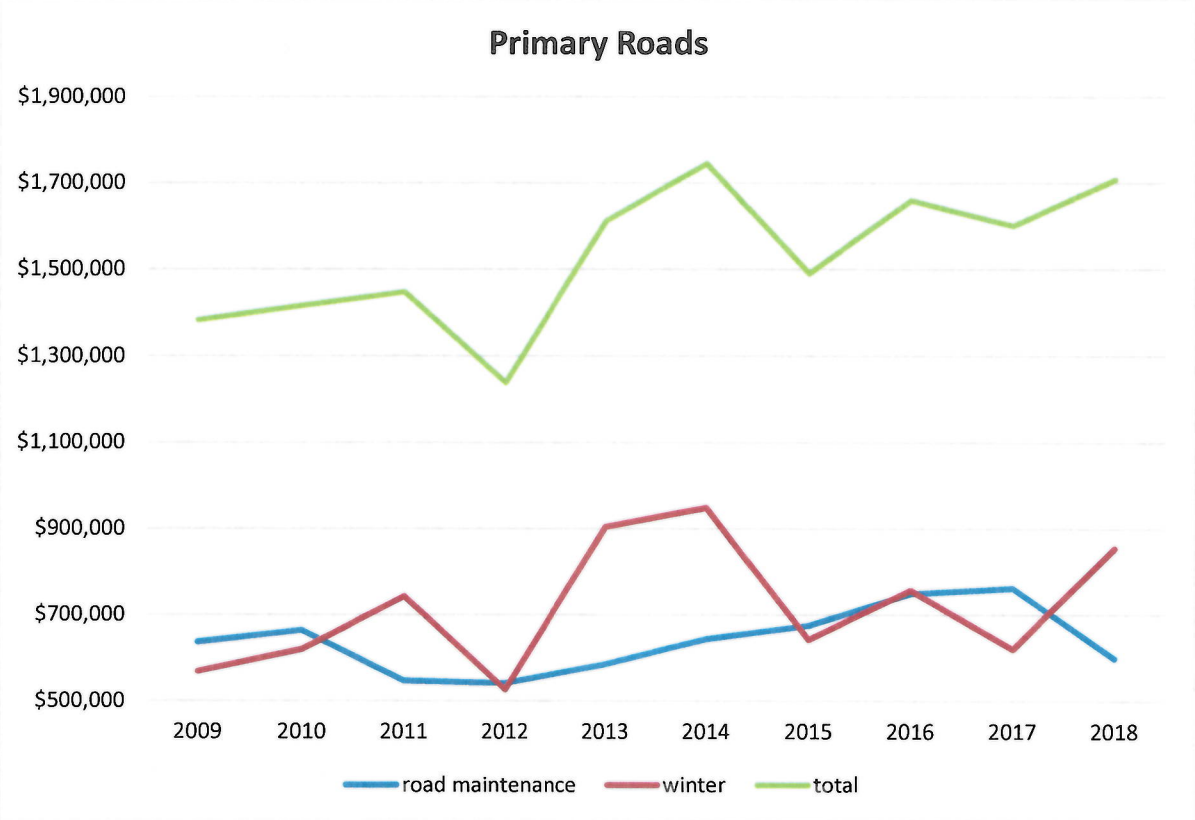
Huron County Road Commission
2018 Primary Road Program

Road	Termini	Type of Work	Miles	Amount
Verona	Kinde to Stoddard	Balance of 2017 Cost	0.0	$ 65,490
Sebewaing	M-53 to Notter	Pave	8.0	992,890
Sebewaing	M-25 to Bay Port	Pave	4.5	494,715
Caseville	Filion to M-25	Pave	3.0	297,887
Filion	Pinnebog to Elkton	Pave	4.0	367,450
Rapson	Finkel to Port Hope	Pave	2.0	251,025
Silver Street	Thompson to Soper	Pave	0.5	100,978
Owendale	Village limit to Huron Line	Drainage structures		112,201
Atwater	Ruth to M-25	Drainage structures - 1		11,095
Pinnebog	Berne to Stein	Drainage structures - 2		16,187
Kinde	Verona to M-25	Drainage structures - 12		298,091
Pinnebog	Kinde to Berne	Drainage structures - 4		63,047
Section Line	Verona to Finkel	Drainage structures - 2		68,272
Hellems	Stoddard to M-25	Drainage structures - 1		9,718
Kinde	Pinnebog to M-53	Drainage improvements		34,910
Huron City	Kinde to Stoddard	Drainage structures - 4		155,809
Finkel	Rapson to Filion	Drainage structures - 5		75,833
Miscellaneous				3,360
TOTAL			22.00	$ 3,418,958

Huron County Road Commission

Primary Road Maintenance

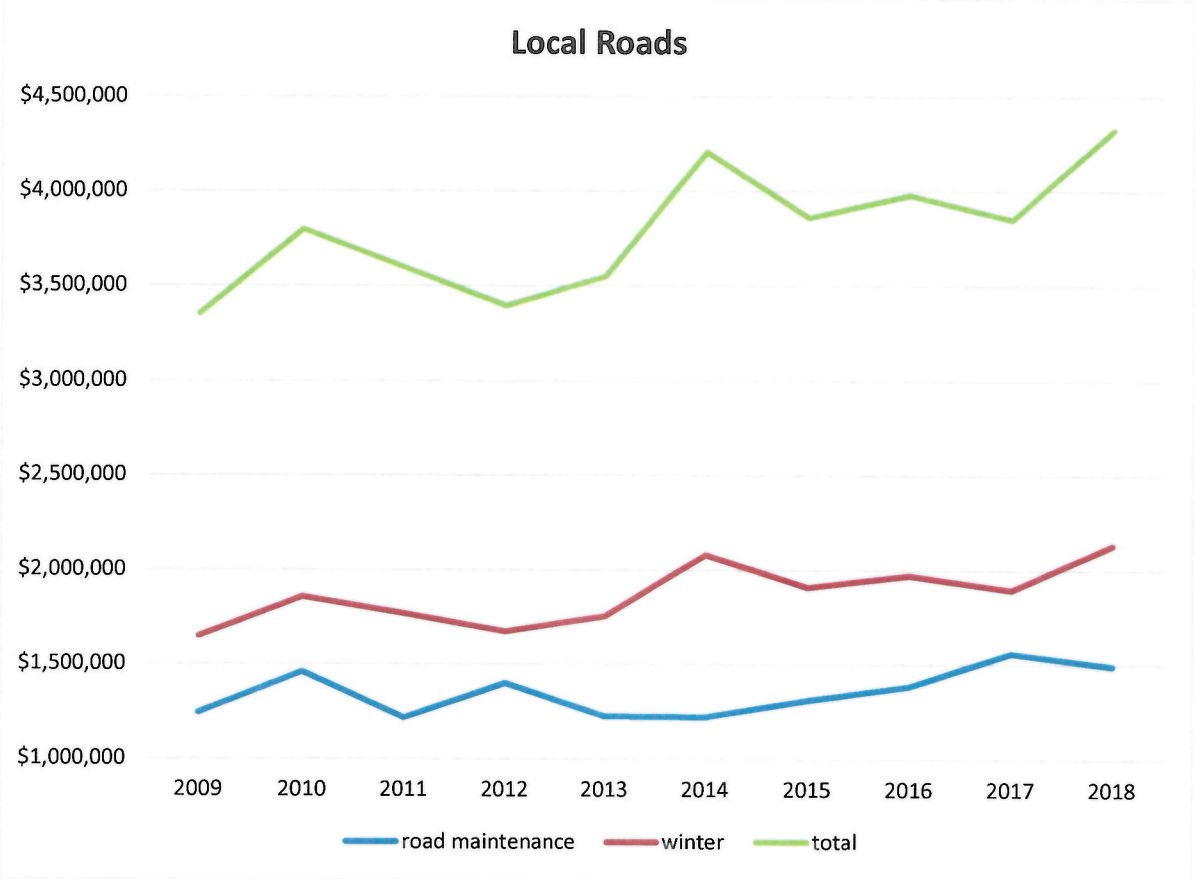
	Road Maintenance	Winter Maintenance	Traffic Control	Total	Cost Per/mile
2009	$635,617	$569,001	$177,512	$1,382,130	$4,014
2010	$662,926	$619,457	$133,023	$1,415,406	$4,111
2011	$546,273	$742,503	$158,770	$1,447,546	$4,204
2012	$540,814	$526,504	$170,318	$1,237,636	$3,595
2013	$584,382	$903,887	$121,902	$1,610,171	$4,677
2014	$643,416	$947,891	$152,805	$1,744,112	$5,066
2015	$674,088	$641,761	$173,800	$1,489,649	$4,327
2016	$748,749	$756,571	$153,773	$1,659,093	$4,819
2017	$761,599	$619,803	$217,948	$1,599,350	$4,645
2018	$598,613	$853,662	$254,928	$1,707,203	$4,959



Huron County Road Commission

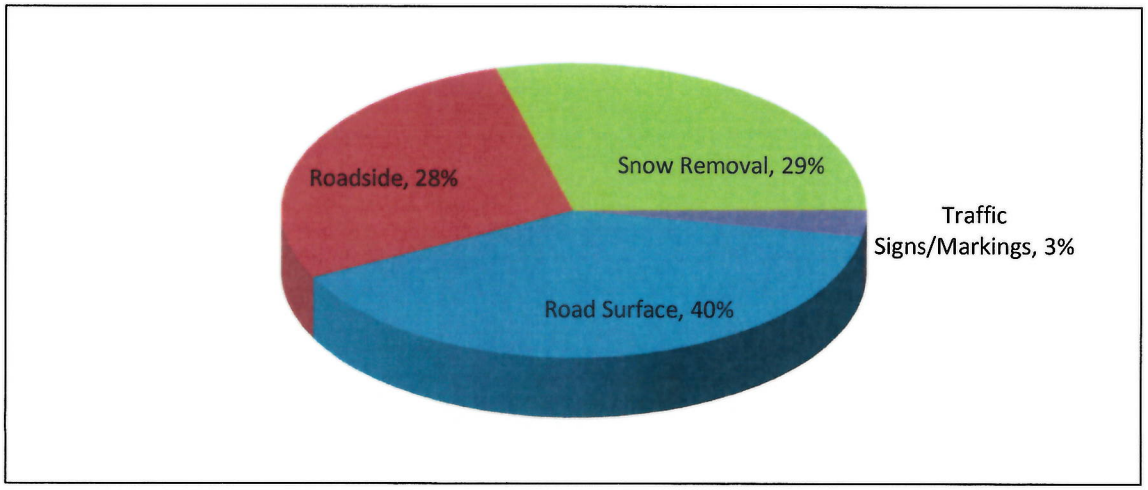
Local Road Maintenance

	Road Maintenance	Winter Maintenance	Traffic Control	Total	Cost Per/mile
2009	$1,240,225	$406,135	$58,343	$1,704,703	$1,332
2010	$1,455,370	$399,844	$86,509	$1,941,723	$1,517
2011	$1,213,488	$551,511	$63,811	$1,828,810	$1,429
2012	$1,396,599	$274,880	$51,310	$1,722,789	$1,346
2013	$1,221,300	$529,573	$47,217	$1,798,090	$1,405
2014	$1,219,519	$857,407	$51,356	$2,128,282	$1,663
2015	$1,307,145	$598,099	$48,577	$1,953,821	$1,527
2016	$1,381,206	$587,765	$40,332	$2,009,303	$1,570
2017	$1,554,963	$337,379	$65,411	$1,957,753	$1,530
2018	$1,488,325	$640,497	$63,945	$2,192,767	$1,713



Huron County Road Commission
Local Road Maintenance By Township
2018

	Mileage	Roadway Maintenance	Roadside Maintenance	Snow Removal	Traffic Signs/ Pavement Markings	Total
Bingham	45.41	$ 52,031.41	$ 30,346.07	$ 19,354.70	$ 2,377.11	$ 104,109.29
Bloomfield	60.84	35,810.59	23,779.25	25,102.39	1,821.30	86,513.53
Brookfield	61.88	32,944.06	21,429.86	25,601.00	2,297.98	82,272.90
Caseville	16.64	8,381.96	6,831.13	16,845.97	1,092.39	33,151.45
Chandler	51.89	32,297.71	25,728.19	25,767.99	1,752.86	85,546.75
Colfax	60.41	65,236.86	23,057.84	30,053.69	5,350.61	123,699.00
Dwight	47.08	32,850.35	22,050.91	23,902.43	1,366.54	80,170.23
Fair Haven	26.35	8,965.95	14,934.25	21,259.05	1,399.41	46,558.66
Gore	10.68	3,689.43	10,660.88	7,674.09	11.31	22,035.71
Grant	59.05	72,105.55	29,153.82	24,622.18	398.74	126,280.29
Hume	42.87	21,148.35	15,561.99	16,602.80	2,544.93	55,858.07
Huron	48.64	23,032.83	34,525.37	33,004.27	1,357.05	91,919.52
Lake	32.56	15,748.96	12,420.92	14,068.54	1,694.17	43,932.59
Lincoln	59.08	35,815.23	28,219.28	24,361.27	1,310.89	89,706.67
McKinley	27.50	12,167.35	16,691.95	18,206.12	2,623.12	49,688.54
Meade	58.85	36,074.04	25,787.13	16,086.92	477.36	78,425.45
Oliver	62.05	37,189.42	18,689.62	29,201.82	2,597.11	87,677.97
Paris	47.32	29,999.80	21,840.35	18,968.85	328.36	71,137.36
Pt. Austin	24.49	14,888.14	14,077.44	12,150.34	1,702.77	42,818.69
Rubicon	38.81	18,692.37	27,937.66	25,305.11	2,607.53	74,542.67
Sand Beach	53.62	39,958.12	34,972.10	35,322.16	3,447.31	113,699.69
Sebewaing	55.87	23,946.32	19,810.91	38,149.04	7,259.71	89,165.98
Sheridan	52.28	49,517.95	16,772.31	22,611.31	714.31	89,615.88
Sherman	77.57	36,845.22	54,091.64	33,713.74	5,698.79	130,349.39
Sigel	50.61	19,740.70	20,710.84	21,664.12	2,300.71	64,416.37
Verona	55.59	58,469.48	28,996.67	19,206.11	4,921.67	111,593.93
Winsor	51.80	18,057.25	18,838.13	32,664.78	3,639.56	73,199.72
General supervision		34,803.43	-	9,025.97	851.44	44,680.84
	1,279.74	$ 870,408.83	$ 617,916.51	$ 640,496.76	$ 63,945.04	$ 2,192,767.14



Huron County Road Commission
Township Contributions
2018

Township	Cash Contributions	Less Brush Match	Other Contributions	Due on Agreements	Total Contributions	Road Comm. Cost Share	Total Construction
Bingham	$ 178,425	$ 875	$ -	$ -	$ 179,300	$ 13,700	$ 193,000
Bloomfield	261,565	1,186		27,792	290,543	16,668	307,211
Brookfield	509,858	1,205		-	511,063	19,042	530,105
Caseville	16,177	272		-	16,449	3,969	20,418
Chandler	1,108,568	1,011	24,500	5,769	1,139,848	14,831	1,154,679
Colfax	268,360	1,186		-	269,546	16,240	285,786
Dwight	65,165	914		142,574	208,654	14,045	222,699
Fair Haven	5,925	525		-	6,450	-	6,450
Gore	24,648	214		-	24,862	2,573	27,435
Grant	198,013	1,147		-	199,160	17,379	216,539
Hume	56,702	813		-	57,515	12,173	69,688
Huron	150,000	952	16,274	11,112	178,338	14,242	192,580
Lake	67,901	528		56,343	124,771	9,182	133,953
Lincoln	50,000	1,147		96,497	147,644	15,728	163,372
McKinley	323,833	544	5,000	155,414	484,792	7,836	492,628
Meade	100,670	1,147		4,386	106,203	14,955	121,158
Oliver	325,000	1,141		201,897	528,037	16,980	545,017
Paris	92,432	914		(13,942)	79,404	14,391	93,795
Pt. Austin	76,266	467		-	76,733	5,651	82,384
Rubicon	138,769	758		(11)	139,517	9,983	149,500
Sand Beach	105,688	1,030		36,006	142,724	14,676	157,400
Sebewaing	435,999	1,089		(202)	436,886	16,320	453,206
Sheridan	63,052	975		-	64,027	14,694	78,721
Sherman	151,655	1,516		1,052	154,223	20,949	175,172
Sigel	191,350	972		-	192,322	15,303	207,625
Verona	115,633	1,166		89,097	205,895	15,622	221,517
Winsor	491,164	1,089	441,556	112,570	1,046,379	16,134	1,062,513
TOTALS:	$ 5,572,819	$ 24,782	$ 487,330	$ 926,353	$ 7,011,283	$ 353,266	$ 7,364,549

Huron County Road Commission
Township Contributions
2014 Thru 2018

Township	2014	2015	2016	2017	2018
Bingham	$ 110,203	$ 171,344	$ 134,607	$ 96,562	$ 179,300
Bloomfield	236,203	172,780	340,567	321,542	290,543
Brookfield	45,317	392,107	351,127	498,476	511,063
Caseville	147,520	15,522	145,120	221,184	16,449
Chandler	652,923	1,041,518	739,433	1,176,346	1,150,199
Colfax	331,215	396,070	341,362	353,832	269,546
Dwight	56,630	193,081	132,866	169,371	208,654
Fair Haven	172,860	12,483	10,128	216,588	6,450
Gore	42,044	22,885	35,958	42,883	24,862
Grant	78,949	93,740	130,785	163,483	199,160
Hume	73,457	5,812	64,647	47,244	57,561
Huron	118,048	109,087	120,834	293,869	180,743
Lake	42,934	43,870	108,996	128,926	124,771
Lincoln	121,376	178,863	143,714	174,494	147,644
McKinley	253,126	370,620	249,940	506,162	484,792
Meade	244,840	100,158	88,051	233,648	106,203
Oliver	275,071	538,142	471,961	481,958	528,037
Paris	65,673	69,120	65,202	63,554	79,640
Pt. Austin	103,623	45,737	130,200	86,986	76,733
Rubicon	121,614	123,520	211,303	82,691	139,517
Sand Beach	277,643	102,627	217,275	133,424	142,724
Sebewaing	93,863	226,736	328,605	286,773	438,889
Sheridan	88,617	78,202	151,040	113,502	64,027
Sherman	140,480	212,197	224,303	216,343	154,223
Sigel	149,439	256,390	431,464	439,951	192,322
Verona	328,578	166,836	243,586	248,259	205,895
Winsor	635,687	675,127	252,701	520,705	1,085,466
TOTALS:	$ 5,007,933	$ 5,814,574	$ 5,865,775	$ 7,318,756	$ 7,065,412

Huron County Road Commission
2018 Primary Road Structures

Road	Crossing	Section #	Township	Type Of Work	Cost
None					$ -
				Total	$ -

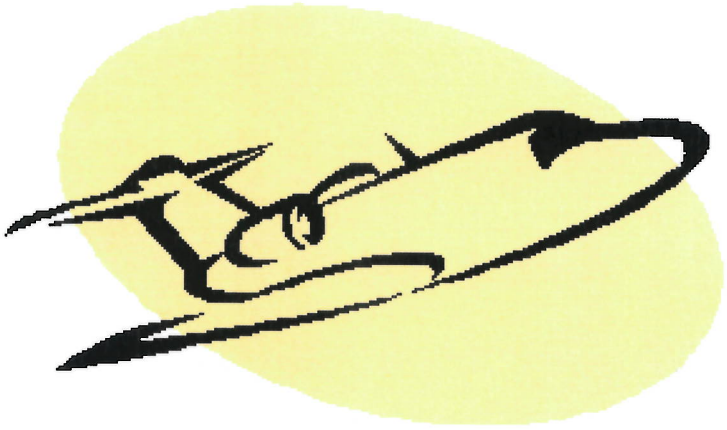
Huron County Road Commission
2018 Local Road Structures

Road	Crossing	Section #	Township	Type Of Work		Cost
Huron Line Road	State Drain	3	Sebewaing	New structure	$	15,374
Blakely Road	E. Br. Of Pigeon River	14	Grant	New structure		9,488
Preliminary engineering						3,454
				Total	$	28,316

Huron County Road Commission
Capital Outlay
2018

ROAD EQUIPMENT		
Work in process -military truck conversions	$	201,007
Used John Deere 6110R tractor		71,950
Used pickups		49,161
Various trailers		45,689
2 used single axle trucks		37,809
Used John Deere 7220 tractor		35,350
Used plate compactors		25,077
John Deere gator and sprayer		14,389
Various water pumps		11,099
Used snow plows		9,300
Completion costs for service truck		8,873
Used air compressor		7,490
John Deere zero turn mower		6,919
Used salter insert		5,633
Used spray patch machine		4,333
Used cement saw		3,987
Used dragline		2,751
Demolition hammer		895
Total Road Equipment		541,712
OTHER CAPITAL OUTLAY		
Bad Axe diesel fuel tank replacement		47,654
Used mobile hoists		13,000
Office furniture and computers		5,136
Snow pusher blade		3,475
Laser levels		3,180
User power washer		900
Total Other		73,345
BUILDINGS and LAND		
Land clearing expenses		22,712
Total Buildings and Land		22,712
Total Capital Outlay	$	637,769

HURON COUNTY MEMORIAL



AIRPORT

HURON COUNTY MEMORIAL AIRPORT

Highlights-Fiscal 2018

CURRENT OVERVIEW

The Huron County Memorial Airport saw an overall increase in total revenue during 2018. Reasons for the increase include more combined hangar and land rent revenue. County appropriations also increased by $20,000 because of increasing operating expenditures. There were no federal and state grant projects that required matching funds in 2018.

Operating & maintenance expenditures increased slightly during 2018, while *improvements* expenditures saw a large increase of $28,000. Specific items that changed from 2017 include increases in fringe benefit costs, maintenance & supplies, and contracted snow removal. Costs that decreased in 2018 include road commission labor and equipment, AWOS maintenance, telephone and internet.

The five-year comparative revenues and expenditures page shows all sources and uses of money for 2018. This page includes other one-time revenue and the costs of improvements and equipment purchases that are not a part of the ordinary operation and maintenance of the Airport. In 2018, these expenses increased because of a pro-active focus on maintenance to spread the cost over many years rather than larger expenditures all in one year, and because of some larger repair projects that were beyond the control of management that were necessary.

Total expenditures exceeded revenues by $5,365, which reduced the fund balance to $29,064 at December 31. Without the $20,000 increase in county appropriations, the fund balance would have been reduced to a very low level.

OUTLOOK

The Airport's major source of revenue continues to be county appropriations. These will need to remain at a level sufficient to maintain a positive fund balance, and for 2019 will be $150,000. Yearly outcome (surplus or deficit) is largely dependent on items such as weather and mechanical repairs that are sometimes unpredictable.

All major capital improvements to the airport facilities have been finished. Pending grant funded projects include the design phase in 2019 and the rehabilitation of runway 17/35 in 2020, which will require county matching funds of $102,000 that is equal to 5% of the total project cost.

Huron County Memorial Airport
Balance Sheet
2018

Cash at 1/1/18	$	111,325		
Project deposits		-		
Accounts payable			$	76,896
Fund balance				
Assigned for operations				34,429
TOTAL	$	111,325	$	111,325

2018 Revenue	$	177,374
2018 Expenditures		182,739
Net Change in Fund Balance	$	(5,365)

Cash at 12/31/18	$	97,012		
Due from other units		20,000		
Accounts payable			$	87,948
Fund balance				
Assigned for operations				29,064
TOTAL	$	117,012	$	117,012

Huron County Memorial Airport
Operating & Maintenance
2018

REVENUE		
County Appropriation	$	145,000
Hangar Rent & Tie Downs		7,661
Land Rent		13,997
FAA Rent		500
Fuel Flowage Fee		4,742
Utility Reimbursement		1,410
Other		625
TOTAL REVENUE	$	173,935
EXPENDITURES		
Manager Salary & Fringes	$	62,303
Road Commission Labor & Equipment		8,986
Heat		1,474
Electricity		3,821
Office Telephone & Internet		3,690
Maintenance & Supplies		19,265
Runway Lights		-
Contracted Snow Removal		17,985
Insurance		7,515
AWOS Maintenance Contract		2,365
Administrative		7,426
TOTAL EXPENDITURES	$	134,830

Huron County Memorial Airport
Comparative Revenue and Expenditures
2014-2018

REVENUE	2014	2015	2016	2017	2018
County Appropriation	$ 105,000	$ 170,000	$ 110,000	$ 125,000	$ 145,000
Rental - Hangar	5,993	7,931	5,855	7,038	7,661
- Land	7,968	7,650	8,054	9,583	13,997
- FAA	500	500	500	500	500
Fuel Flowage Fee	1,588	2,404	2,403	1,640	4,742
Utility reimbursement	1,548	1,469	1,559	1,705	1,410
Donations	7,619	5,738	-	-	100
Sale of capital assets	15,000	-	7,500	-	3,339
Other	9,342	-	337	4,289	625
Loan proceeds	-	4,164	-	-	-
TOTAL REVENUE	154,558	199,856	136,208	149,755	177,374
EXPENDITURES					
Operating & Maintenance					
Manager Salary & Fringes	48,154	48,703	44,169	55,950	62,303
Road Comm. Labor & Equipment	10,309	8,521	5,997	15,314	8,986
Heat	1,560	1,405	1,526	1,143	1,474
Electricity	6,912	7,394	6,393	5,686	3,821
Telephone & Internet	3,906	4,327	5,926	4,189	3,690
Maintenance & Supplies	24,383	9,562	13,087	15,815	19,265
Runway Lights	2,662	2,076	2,355	3,007	-
Contracted Snow Removal	30,139	25,881	27,754	10,470	17,985
Contracted Brush Spray	2,807	-	-	-	-
Insurance	3,303	5,209	8,083	7,667	7,515
AWOS Maintenance contract	3,162	1,785	2,659	3,037	2,365
Administrative	4,739	4,003	4,628	6,144	7,426
Fund raising expenses	3,345	2,636	-	-	-
Drain assessment	926	891	855	820	-
Total Operating & Maintenance	146,307	122,393	123,432	129,242	134,830
Improvements & Equipment					
Crack Sealing	920	3,139	-	2,893	8,858
Fuel Farm	10,029	955	-	-	-
Site Improvements	-	-	5,104	2,746	35,029
Terminal renovations	14,131	19,706	476	399	-
Lawn mower	-	4,164	-	-	3,150
Runway lighting	-	42,387	18,625	237	872
Hangar door replacement	-	-	-	14,142	-
Total Improvements & Equipment	25,080	70,351	24,205	20,417	47,909
Debt service	-	1,215	2,082	867	-
TOTAL EXPENDITURES	171,387	193,959	149,719	150,526	182,739
NET CHANGE IN FUND BALANCE	$ (16,829)	$ 5,897	$ (13,511)	$ (771)	$ (5,365)

HURON COUNTY

PARKS

HURON COUNTY PARKS

Highlights-Fiscal 2018

CURRENT OVERVIEW

The Huron County Parks saw an increase in *net camping fee* revenue during 2018, while other revenues increased as a whole, with state grants showing the largest individual increase from 2017.

Operating expenditures went up during 2018 by $44,000, while *other* expenditures saw a decrease of $69,000. Specific items that saw changes from 2017 include increases in all wages, repairs and maintenance, garbage removal, electricity, reservation system costs, fringe benefits, marketing and advertising, liability insurance and unemployment. Costs that decreased in 2018 include sewer and water, internet and cable, professional services, improvements, administrative expense and equipment purchases.

Major capital improvement projects in 2018, included a continuation of work on the Life Saving Station after the move from Huron City back to Lighthouse Park where it was originally located, and a project to renovate the bathroom facility at McGraw park. Several new mowers were also purchased as replacements to older units that were sold in 2018.

The results of the increased revenue and decreased costs resulted in a $390,573 surplus in 2018 and an increase in the fund balance to $933,249 at December 31. This surplus helped in continuing to restore the Parks' fund balance to an adequate level for operational purposes. In addition, the Board committed $400,000 of the December 31 fund balance for future capital improvements. *Committed* means that the Board has formally set aside this portion of the fund balance for a specific purpose. Commitments are made by and can only be rescinded by resolution of the Board.

OUTLOOK

Early indications in 2019 show that the revenue continues to remain higher. The 2019 budget as adopted includes a projected surplus of $240,000. If actual results follow the budget projection, the resulting fund balance would allow the Parks to have funds to pursue additional capital improvement projects.

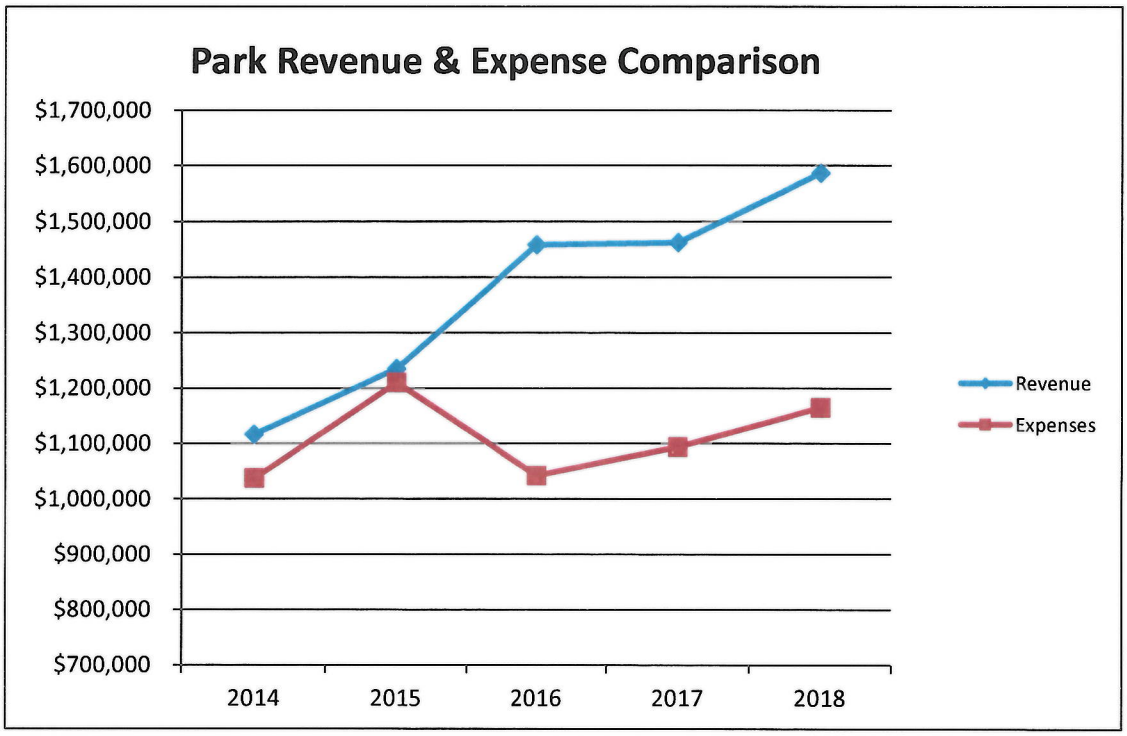
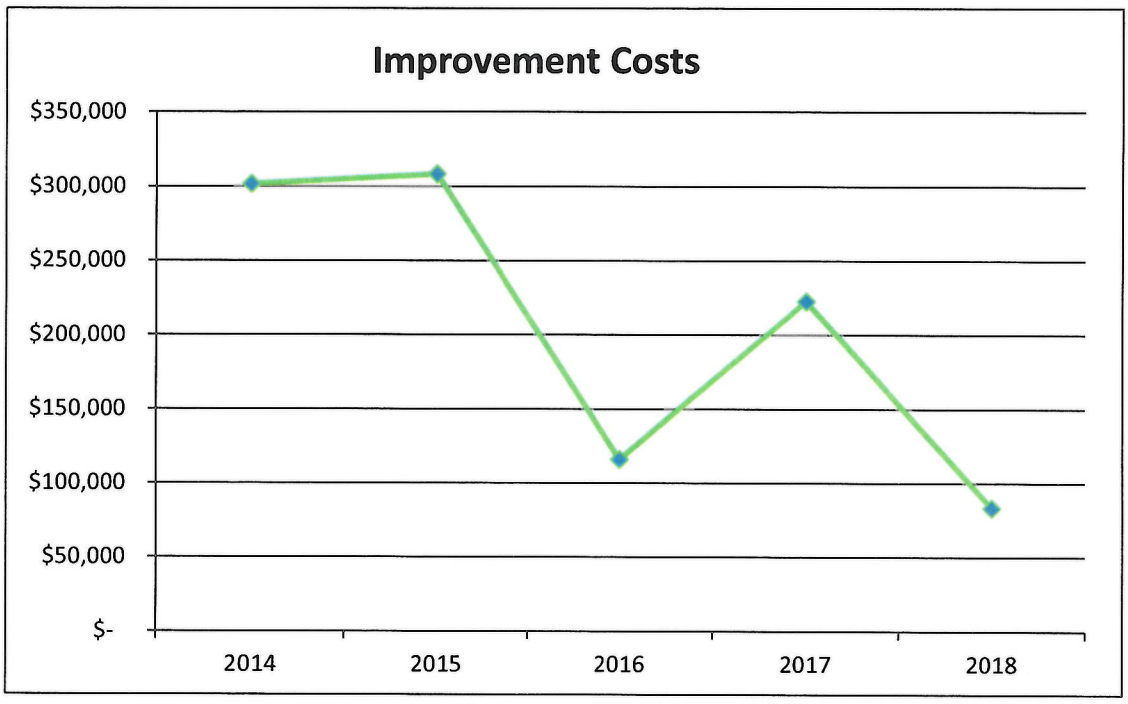
Huron County Parks
Balance Sheet
2018

Cash at 1/1/18	$	1,605,920		
Accounts Receivable		8,395		
Inventory		7,600		
Accounts Payable			$	621,293
Unearned Revenue				457,946
Fund Balance				
Nonspendable				7,600
Assigned				535,076
Total Fund Balance				542,676
TOTAL	$	1,621,915	$	1,621,915
2018 REVENUE			$	1,637,368
2018 EXPENDITURES				1,246,795
Net Change in Fund Balance			$	390,573
Cash at 12/31/18	$	1,922,723		
Accounts Receivable		7,874		
Inventory		11,648		
Accounts Payable			$	504,236
Unearned Revenue				504,760
Fund Balance				
Nonspendable				11,648
Committed for capital improvements				400,000
Assigned				521,601
Total Fund Balance				933,249
TOTAL	$	1,942,245	$	1,942,245

Huron County Parks
Revenue & Expenditures
2018

REVENUE	
Use and admission fees	$ 1,643,665
Less refunds and fees	(58,348)
Net use and admission fees	1,585,317
State grants	5,950
Interest	5,832
Rent income	14,405
Donations	16,075
Other	1,389
Sale of capital assets	8,400
TOTAL REVENUE	1,637,368
EXPENDITURES	
Operating & Maintenance:	
Wages - managers	63,363
Wages - seasonal labor	195,126
Repairs and maintenance	315,376
Garbage collection	9,790
Electricity	109,187
Sewer and water	117,786
Telephone	6,740
Heat	2,893
Property insurance	12,945
Internet and cable TV	10,385
Total operating and maintenance	843,591
Other:	
Wages - administrative	7,943
Unemployment	21,309
Marketing and advertising	10,443
Reservation system	77,638
Professional services	297
Legal expense	3,009
Fringe benefits	146,031
Liability insurance	3,424
Administrative expense	50,165
Improvements	76,645
Equipment purchases	6,300
TOTAL EXPENDITURES	1,246,795
NET CHANGE IN FUND BALANCE	$ 390,573

Huron County Parks
Comparative Revenue and Expenditures
2014-2018

REVENUE	2014	2015	2016	2017	2018
Use and admission fees	$ 1,163,245	$ 1,282,900	$ 1,514,874	$ 1,513,020	$ 1,643,665
Credit card fees and refunds	(47,693)	(49,417)	(58,636)	(51,981)	(58,348)
Net camping fees	1,115,552	1,233,483	1,456,238	1,461,039	1,585,317
Other revenues	48,504	64,795	36,215	51,179	52,051
TOTAL REVENUE	1,164,056	1,298,278	1,492,453	1,512,218	1,637,368
EXPENDITURES					
Operating & Maintenance	720,112	864,051	763,147	799,210	843,591
Other expenses:					
Administrative wages	27,295	5,500	5,362	6,132	7,943
Unemployment	16,036	9,295	21,856	14,668	21,309
Marketing and advertising	29,339	3,194	10,837	7,624	10,443
Reservation system	54,948	65,775	59,734	70,212	77,638
Professional services	-	602	-	11,302	297
Legal expense	-	29,812	7,331	1,020	3,009
Fringe benefits	142,523	152,336	114,456	133,184	146,031
Liability insurance	2,702	1,670	1,408	(3,839)	3,424
Administrative charges	44,272	44,625	41,146	53,780	50,165
Park improvements	294,636	308,076	83,081	194,332	76,645
Equipment purchases	6,849	-	32,545	28,346	6,300
Debt service	39,745	32,147	16,480	-	-
TOTAL EXPENDITURES	1,378,457	1,517,083	1,157,383	1,315,971	1,246,795
NET CHANGE IN FUND BALANCE	$ (214,401)	$ (218,805)	$ 335,070	$ 196,247	$ 390,573

Huron County Parks